APPENDIX M Consultation and Engagement References

Attachment 1- Summer 2014 / Winter 2015 Newsletters

Attachment 2 - CLC Terms of Reference

Attachment 3 - Vulcan Company Presentation

Attachment 4 – Participants in Proponent Outreach Events.

Black Point Quarry Project Guysborough County, NS SLR Project No.: 210.05913.00000

Attachment 1- Summer 2014/Winter 2015 Newsletters

Black Point Quarry Project Guysborough County, NS SLR Project No.: 210.05913.00000

BLACK-POINT AGGREGATE QUARRY PROJECT SUMMER 2014 NEWSLETTER

Welcome

We are pleased to share the first edition of the Black Point Aggregate Quarry Project newsletter. The newsletter will provide you with accurate and timely information about the project and key milestones. We plan to publish newsletters on a semi-annual basis, or when specific project developments warrant additional communications.

Have a great summer,

The Black Point Project Team

ENVIRONMENTAL ASSESSMENT BEGINS

The environmental assessment process for the Black Point Aggregate Quarry Project is underway. On February 28, 2014, the Project Description was formally submitted to the Canadian Environmental Assessment Agency (CEAA). Following this submission, a 30 day public comment period commenced, and on April 28, CEAA provided the Draft Guidelines for preparation of an Environment Impact Statement (EIS) report.

On June 9, CEAA and Nova Scotia Environment (NSE) issued the final EIS Guidelines, which are available for review on the CEAA website (https://www.ceaa-acee.gc.ca search: Black Point 80064). The guidelines describe the information and studies that will be needed to support the environmental assessment report.

In support of the EIS preparation, the project team has met with a number of specialists at NSE and the Department of Fisheries and Oceans (DFO) to understand their expectations with respect to wetlands, groundwater and the marine environment. Similar meetings are planned with fishermen, tourism operators and members of the Community Liaison Committee to gain further understanding of the public's expectations.

The project team has also been meeting with First Nation communities and organizations to learn more about First Nation interests in the project, as well as how First Nation engagement will take place during the environmental assessment process. This includes meeting with CEAA, NSE, and the Mi'kmaq Rights Initiative (KMK) on May 27, and with the Shubenacadie Band and CEAA on June 17.

On June 18, we toured the site with representatives from the CEAA, NSE,

DFO, KMK, and the Confederacy of Mainland Mi'kmaq (CMM). The visitors viewed the site from the coast to the east and west of the property, and then walked to the highest elevation on the site, which provides views of Chedabucto Bay, Fogherty Lake and Lookout Hill.

We are currently advancing some of the baseline studies that will support the environmental assessment. At this early stage in the project, we're focused on collecting data and information about the site (both terrestrial and marine components), while at the same time we're identifying issues of community concern and responding to questions raised about the project.

For more information on the Black Point Aggregate Quarry and Marine Terminal and the environmental assessment please visit www.MorienRes.com/Black-Point.

PROJECT OVERVIEW

The proposed Black Point Aggregate Quarry Project consists of the development and operation of a construction aggregate quarry and marine terminal in Guysborough, Nova Scotia. The project is being developed by Morien Resources Corp., a Nova Scotia-based mineral exploration and development company, and Vulcan Materials Company, a leading producer of construction aggregates in the United States.

Project lifespan: 50+ years

Quarry size: 180 hectares of a 354 hectare

property

Estimated volume: 400+ million tonnes of high

quality aggregate

Employment: 120-150 direct and indirect

jobs during peak production and 50-60 full time employees

at operation

Capital expenditure: \$80-\$110 million

ON-SITE ACTIVITY



Representatives of Morien and Vulcan expect to be on the site more frequently throughout the summer to continue baseline environmental studies. There has been no clearing or construction activity on the site.





ENVIRONMENTAL ASSESSMENT PROCESS

PD REVIEW

- Proponent submits PD
- Agency accepts PD OR
- · Agency requests more information from proponent

PROJECT DESCRIPTION

NO EA

Proceed with other federal decisions or approvals, if required

DETERMINATION OF EA

(up to 45 days)

- 20-day public comment period on PD
- Agency determines whether EA is required
- Agency issues Notice of Determination
- Agency discusses cooperation with province

Where possible, First Nation cosultation is integrated into the EA

EA COMMENCEMENT

- Agency issues NOC Public comment period on draft EIS Guidelines whether EA is required
- Minister refers project to Review Panel if warranted (within 60 days of NOC)
- Agency issues final EIS **Guidelines to proponent**

EIS GUIDELINES

ANALYSIS

- Proponent submits EIS
- Government reviews EIS public comment period
- Proponent supplements EIS as needed



EA REPORT

- Agency prepares draft EA report
- Public comment period on draft EA Report
- Agency Finalizes EA Report



Public Participation

Opportunity

Deliverable

EA REPORT

EA DECISION

- Minister determines significance of environmental effects
- Cabinet decides if significant effects, if any, are justified
- Minister issues EA Decision Statement with enforceable conditions

FOLLOW-UP AND ENFORCEMENT

- EA: Environmental Assessment
- EIS: Environmental Impact Statement
- PD: Project Description

provide information

- NOC: Notice of Commencement
- With possibility of extension

Timelines do not include time required by the proponent to



OPFN HOUSE

On April 22, Morien and Vulcan hosted the first of several open house meetings at the Queensport Fire Hall. Approximately 200 people attended the open house to learn more about the project proponents, Morien Resources Corp. and Vulcan Materials Company, the environmental assessment, and future opportunities for engagement. We are very appreciative of the strong support and interest in the project.

The display boards from the Open House can be viewed at www.MorienRes.com/Black-Point.

SUPERPORT DAYS



On July 10, Frank Lieth, Director of Geological Services with Vulcan, presented an overview of the Black Point Aggregate Quarry Project at the annual Strait of Canso Superport Days. The event attracted over 120 delegates with a focus on doing business along the Strait of Canso and prospering into the future.

COMMUNITY LIAISON COMMITTEE

A Community Liaison Committee (CLC) is being established for the project. The CLC will encourage two-way communication with the community, and facilitate input and engagement on project activities. The project team solicited potential candidates at the open house and also ran a series of advertisements in the Guysborough Journal, ending on May 15th. We have received great interest from community members and are currently contacting people who have expressed interest in participating. The list of CLC members will be made public following the first meeting in August.

CONTACT US

For more information on the proposed Black Point Aggregate Quarry Project visit www.MorienRes.com/Black-Point or contact Morien Resources Corp at 902-466-7255 or info@MorienRes.com.





BLACK-POINT QUARRY PROJECT WINTER 2014 - 2015 NEWSLETTER

Hello

We are excited to update you on the progress of the Black Point Quarry Project.

The Team is committed to transparent communication and providing all stakeholders with accurate information as the project progresses.

In this newsletter, you will read about the Environmental Impact Statement (EIS) submission to Canadian Environmental Assessment Agency (CEAA) and the next steps in the Environmental Assessment process. We also introduce you to the Community Liaison Committee (CLC), a diverse group of volunteers who have committed to meeting regularly, providing input and facilitating open communication between the local community and the Project Team. We continue to stay busy and active in the province and municipality. For a list of recent community outreach events, see page 3.

In October, you may have been one of the 350 residents polled about your awareness of the Black Point Quarry Project. According to the poll, commissioned by the MODG, residents overwhelmingly support the Black Point Quarry Project, citing job creation and economic growth as major benefits. The poll also indicated that more information about the project is desired by the public. In response, we have mailed a four page "Frequently Asked Questions" document to each home in the Municipality of the District of Guysborough (MoDG). We trust that the additional information will be helpful, but as always, please check out our website at www. blackpointquarry.ca.

And lastly, we ask you to join us this Winter as we host our second open house meeting on March 11, 2015 at the Queensport Fire Hall. We will have visual boards on display, along with subject matter experts to answer your questions.

We look forward to seeing you soon,

The Black Point Project Team

BLACK POINT QUARRY PROJECT RECEIVES MAJOR ENDORSEMENT FROM FISHERMEN

The Black Point Quarry Project started the New Year with a major endorsement from the Guysborough County Inshore Fishermen's Association of the Black Point Quarry Project.

"We are grateful to receive the support from the members of the Guysborough County Inshore Fishermen's Association," said Frank Lieth, Director of Geological Services, Vulcan Materials Company. "We believe this endorsement by the Association for the Black Point Quarry Project reflects the overall desire of the community and validates the ongoing dialogue we have had and continue to have with the fishing industry here in Guysborough County."

Continued on page 2...

PD REVIEW (10 days) Proponent submits PD • Agency requests more Agency accepts PD OR information from proponent PROJECT DESCRIPTION **DETERMINATION OF EA** (up to 45 days) 20-day public comment Agency issues Notice of period on PD Determination Agency determines · Agency discusses whether EA is required cooperation with province **EA COMMENCEMENT** Agency issues NOC · Minister refers project • Public comment period to Review Panel if warranted on draft EIS Guidelines (within 60 days of NOC) whether EA is required Agency issues final EIS Guidelines to proponent **EIS GUIDELINES ANALYSIS** • Proponent submits EIS · Government reviews EIS - public comment period • Proponent supplements EIS as needed **EA REPORT** • Agency prepares draft EA report • Public comment period on draft EA Report • Agency Finalizes EA Report EA REPORT

FOLLOW-UP AND ENFORCEMENT

Public Participation

Opportunity

Deliverable

EA DECISION

• Minister determines significance of environmental effects • Cabinet decides if significant effects, if any, are justified

• Minister issues EA Decision Statement with enforceable

- EA: Environmental Assessment
- EIS: Environmental Impact Statement

decisions or approvals, if required NO EA

Where possible, First Nation cosultation is integrated into the EA

federal

- PD: Project Description
- NOC: Notice of Commencement
- * With possibility of extension Timelines do not include time required by the proponent to provide information

www.ceaa-acee.gc.ca





BLACK POINT QUARRY PROJECT WINTER 2014 - 2015 NEWSLETTER

"We are very appreciative of the support we have been receiving from all parts of the community," added Lieth. "We intend to keep working hard to ensure that we earn the trust of residents in Guysborough by delivering on our commitments and continuing our open and transparent relationship with people throughout the community."



ENVIRONMENTAL ASSESSMENT

On October 31, 2014 we successfully submitted a draft of the Project Environmental Impact Statement (EIS) to the Canadian Environmental Assessment Agency (CEAA, http://www.ceaa-acee.gc.ca/). The 2,100 page document provides a detailed project description of the Black Point Quarry and addresses any environmental effects of the proposed project, as well as actions to mitigate any adverse impacts. Analysis in the EIS include air and noise studies, surface water and groundwater quality, mainland moose and other threatened or endangered species, archeological studies, in addition to social and economic assessments. We have received the first comments back from CEAA and are in the process of preparing the final version. Despite its length, there will be a summary document once the final version of the EIS is submitted in the next two months. This will be available online and at select public viewing locations in MoDG.

COMMUNITY LIASON COMMITTEE

The Black Point Quarry Project Community Liaison Committee (CLC) was established in August 2014. Meetings have taken place on August 12, 2014 and October 15, 2014. The next CLC meeting has been tentatively scheduled for February 2015.





Mary Jurcina-Taylor (CLC Co-Chair) Canso mary.jtaylor@ns.sympatico.ca (902) 366-2042

Charla Cosgrove Cook's Cover charlaatsea@yahoo.ca (902) 533-2414

Dorian Harnish Fox Island patharnish@msn.com (902) 863-9678

Allan Hendsbee Queensport (902) 358-2102

Ben Hendsbee Phillips Harbour (902) 358-2464

Donna Hochman Guysborough dhochman@ns.aliantzinc.ca (902) 870-2677 Blair George MODG bgeorge@modg.ca (902) 533-3705

Gordon MacDonald MODG gmacdonald@modg.ca (902) 533-3705

Mike MacDonald* (Dawson Brisco) Morien Resources mmacdonald@morienres.com (902) 466-7255

Chris Ridgway (CLC Co-Chair) * Vulcan Materials Company ridgwayc@vmcmail.com (205) 298-3289

Atisthan Roach (Secretary) * Vulcan Materials Company roacha@vmcmail.com (205) 298-3189

* Black Point Quarry Project Team Members Dawson Brisco is the alternate for Mike MacDonald







MODG POLLS THE COMMUNITY

During October 24-31, 2014, the Municipality of the District of Guysborough commissioned a study to poll the community's awareness of the Black Point Quarry. 350 residents were randomly selected and asked about their awareness and knowledge levels, and their support or opposition of the Project.

The results? Participants overwhelmingly support the Project. Seventy six percent of the respondents registered their support of the Project, with half of those declaring that they "strongly support" the Project. Eighteen percent stated that they neither support nor oppose it, while only 6% of interviewees said they "oppose" the Project. It is noteworthy that of those neutral respondents, over half lean in support of the Project.

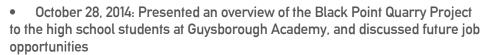
While awareness of the Project is high at 84%, our work continues. Poll respondents, although favorable to the Project, consider themselves to have low levels of knowledge about the Project. The Black Point Quarry Project Team is committed to transparency and information sharing. We will continue to update and engage with all stakeholders. Whether it is through periodic newsletters, website updates, open houses and other community outreach, we are committed to enhancing the community's awareness and knowledge of the Black Point Quarry Project. We encourage you visit our Black Point Quarry project webpage at www.blackpointquarry.ca for updates and additional information.

COMMUNITY OUTREACH



- October 15, 2014: Community Liaison Committee Meeting at the Queensport Fire Hall
- October 16, 2014: Visited the 4th grade class at Fanning Academy, teaching a session on rocks and minerals
- October 16, 2014: Presented an overview of the Black Point Quarry Project to the high students at Fanning Academy, and discussed future job opportunities





- October 28, 2014: Visited middle school students at Guysborough Academy, teaching a session on rocks and minerals
- November 13, 2014: Team member Chris Ridgway (Vulcan) was a featured speaker at the Department of Natural Resources' annual Geology Matters conference in Halifax, providing an introduction to Vulcan Materials Company and the Company's social responsibility programs, as well as an update on the Project
- December 2, 2014: Project Manager, Frank Lieth (Vulcan), provided an overview and update on the Project to the Strait Area Chamber of Commerce









OPEN HOUSE

Black Point Quarry Project Open House

DATE March 11, 2015

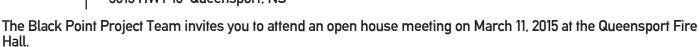
TIME 3:00 – 7:00 pm

A brief presentation will be given at 3:30 pm

and 6:00pm

LOCATION | Queensport Fire Hall

5615 HWY 16 Queensport, NS



As a follow up to our April 2014 Open House, we will be providing visitors with an update on the Project. Subject matter experts will also be on hand to answer your questions.

For more information about the meeting, visit: www.blackpointquarry.ca, or call (205) 298-3189.

CONTACT US

For more information on the proposed Black Point Quarry Project visit www.blackpointquarry.ca





Attachment 2 - CLC Terms of Reference

Black Point Quarry Project Guysborough County, NS SLR Project No.: 210.05913.00000

Black Point Quarry

Community Liaison Committee (CLC)

TERMS OF REFERENCE

PURPOSE

To bring together community members of the Municipality of the District of Guysborough to provide input and facilitate open communication between the local community and the Black Point Quarry Project Team; to protect and enhance the quality of life for all residents, and to promote a vibrant and sustainable economic climate in the Municipality of the District of Guysborough.

OBJECTIVES

- To serve as an advisory body providing the Black Point Quarry Project Team
 (Project Team) input on existing or potential community concerns as it relates to the Black Point Quarry Project (the Project);
- To represent community interest;
- To communicate information and updates to the community as it relates to the Project in a timely manner thereby reflecting a true transparency as the project proceeds from permitting to construction to operations;

MEMBERS

Participation in the Community Liaison Committee (CLC) is open to individuals interested in providing guidance and input on the Project. The CLC will be made up of at least 6 and no more than 12 individuals who collectively provide a balanced and broad representation of members in terms of interest in the Project, location relative to the Project and insight on the Project. The CLC will include Project Team members and the Warden will serve ex-officio.

Individuals in attendance at the April 22, 2014 Black Point Quarry Project Open House were invited to sign-up to participate in the CLC. Members of the CLC were also solicited in local advertisement in the *Guysborough Journal* and via the Project website www.morienres.com/black-point.

The recruitment of members may also be sought from the First Nations community, African Nova Scotian community, local fisheries representative, local Municipality of the District of Guysborough Councillor, staff member of the Municipality of the District of Guysborough, and local economic development organizations.

If numerous nominations are received for representation from the same geographic area or interest, the Project Team may elect to randomly draw potential members for each area or interest.

All members of the CLC will be selected by the Project Team, with guidance from Municipality of the District of Guysborough staff.

CLC participation is on a voluntary basis.

Participation in the CLC does not constitute support or endorsement of the Black Point Quarry Project, but rather CLC members share a desire to provide community input and guidance to the Project Team and represent the community interests.

All appropriate and reasonable expenses to conduct meetings are reimbursed through an account managed by the Project Team.

OVERVIEW: MEMBER ROLES AND RESPONSIBILITIES

Positions to be held:

CO-CHAIRS	A representative of the Project Team will act as Chair during the first meeting,
	at which time the committee will select a Co-Chair from among the members
	present.
	The Co-Chairs are responsible for:
	Managing CLC meetings, including setting meeting agendas, timing of agenda items and adherence to purpose and objectives of the committee, ensuring
	focused discussions;
Secretary	A member of the Project Team will serve as Secretary, providing support in
	drafting and distribution of minutes, notices of meetings, agenda preparation,
	meeting coordination, and logistics and support to the committee and the Co-
	Chairs.
CLC Members	CLC members are representatives of their community, group or organization.
	As such, each member is responsible for the sharing of perspectives and
	information from their community, group or organization with other members
	of the CLC and the Project Team. Members are also responsible for sharing
	factual information obtained from the CLC with their community, group or
	organization.

PRINCIPLES OF PARTICIPATION

Each member of the CLC will abide by the following principles of participation:

- the CLC is not a decision-making body. There will be no voting. The CLC is in place to provide input, knowledge and advice to the Protect Team;
- open dialogue in an atmosphere of mutual respect and professional conduct;
- supportive role to seek solutions to misunderstandings with or within the community, if they arise;
- respect the consensus approach of the panel and reflect this in dialogue with other parties;
- represent as broad a base of the community as possible;
- respect the confidentiality of key business information that may, from time-totime, be shared with the committee.

ROLE AND RESPONSIBILITIES OF MEMBERS

- work collaboratively with the Project Team by providing practical advice and feedback to help avoid or minimize impacts from the Project on the community and environment:
- be prepared to consider a range of views, and work in a respectful way while positively addressing issues and concerns;
- provide input and guidance on community opinions, issues and concerns with respect to the Project;
- provide suggestions on communications efforts necessary to enhance
 community participation and inform the community and other organizations;
- allow name, email and telephone number to be published as a CLC member;
- be prepared to attend CLC meetings, including review of appropriate documents and information.

Location

CLC meetings will be held at a suitable location in the Municipality of the District of Guysborough as determined by the Project Team.

QUORUM

The CLC is considered to have a quorum when at least 50% of all members are present, and at least one representative from the Project Team.

AGENDA

The agenda for each meeting will be set by the CLC. Any CLC member can request that a matter be placed on the agenda for the next meeting by communicating information to the Secretary no later than five business days prior to the meeting at which the matter is to be discussed.

MINUTES

The minutes of each meeting of the CLC will be prepared by the Secretary or designee and will be distributed to CLC members within 15 days of that meeting.

Attachment 3 – Vulcan Company Presentation

Black Point Quarry Project Guysborough County, NS SLR Project No.: 210.05913.00000









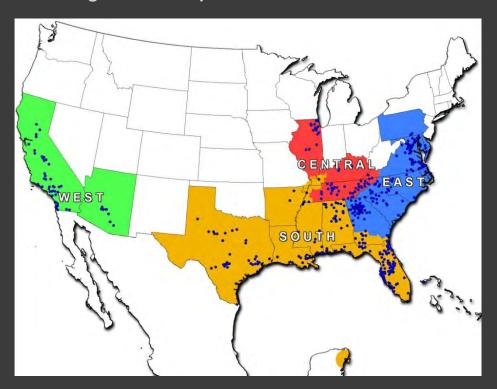
BUILDING STRONGER COMMUNITIES

We have built a successful company over many decades because we believe that doing the right thing – socially, environmentally and financially – is the right way to do business.



The Leading Aggregates Producer in the U.S.

VULCAN'S REGIONS Regional Headquarters and States Served



- The nation's largest producer of construction aggregates, primarily crushed stone, sand and gravel
- Public company with shares traded on the NYSE
- Market Cap: \$7.7 billion Revenues: \$2.8 billion

 *December 31, 2013

CA	CAPITAL EXPENDITURES			
	2013	2012		
Plant property & equipment expense	\$275 M	\$95 M		
Business Acquisitions	\$90 M	\$0		

- Operating 342 aggregates facilities, serving markets in 18 states, the District of Columbia, Mexico and the Bahamas with a full line of aggregates and employing 6,902 people
- A major producer of asphalt and concrete
- Headquartered in Birmingham, Alabama

END USES









- Highways, roads, streets and other public works projects
- •Housing, non-commercial buildings, commercial and industrial buildings, railroad ballast and in non-construction uses such as agriculture

CALICA OPERATION

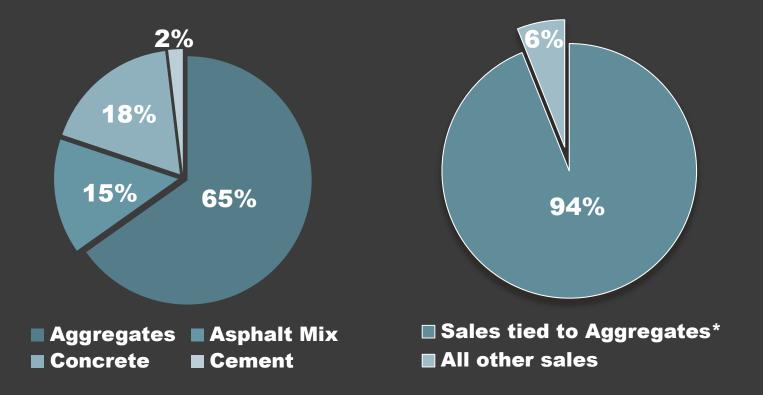




Vulcan's largest quarry operation is an international venture that produces a full line of crushed limestone products on Mexico's Yucatan Peninsula.

Vulcan owns three Panamax-class, selfunloading ships that transport products to sales and distribution yards along the U.S. Gulf Coasts and Atlantic.

AGGREGATES-LED VALUE CREATION – 2013 NET SALES



^{*}Represents sales to external customers of our aggregates and our downstream products that use our aggregates.

LEADING POSITION

STRATEGICALLY POSITIONED

٠

LEADING RESERVE POSITION

•

UNIT
PROFITABILITY
CONTINUES
TO GROW

75% Share of US population growth **15.0**

Billion tons of proven and probable aggregates reserves 32%

Cash gross profit per ton of aggregate higher than peak year volumes

SAFETY IS OUR #1 PRIORITY







PROTECTING THE HEALTH, SAFETY AND WELL-BEING OF OUR WORKFORCE IS PARAMOUNT.

SAFETY & HEALTH AWARDS & RECOGNITIONS

Protecting the safety and health of our employees are essential priorities for Vulcan. We are proud to have our employees and facilities recognized for their operational excellence, exemplary efforts in safety and health.

- •2013 Excellence in Hearing Loss Prevention Award (Manufacturing Sector) National Institute of Occupational Safety and Health (NIOSH) in partnership with National Hearing Conservation Association (NHCA)
- •2013 National Ready Mixed Concrete Association Excellence in Safety – Gold, Silver and Bronze Levels
- •2012 Eagle Award of Excellence Safety Award Georgia Construction Aggregates Association
- •2012 National Ready Mixed Concrete Association Excellence in Safety – Gold, Silver and Bronze Levels
- •2012 Safety Awards, Virginia Transportation Construction Alliance (VTCA) and Virginia Department of Mines, Minerals and Energy-Division of Mineral Mining (DMM)
- •2012 California Construction and Industrial Materials Association – Safety Award
- •2011 Sentinels of Safety Mine Safety and Health Administration (MSHA)
- •2011 NSSGA Sterling Safety Award Bronze
- •2011 NSSGA Safety Excellence Gold, Silver and Bronze Levels

- •2011 Safety Awards, Virginia Transportation Construction Alliance (VTCA) and Virginia Department of Mines, Minerals and Energy-Division of Mineral Mining (DMM)
- •2010 NSSGA Safety Excellence Gold, Silver and Bronze Levels
- •2010 NSSGA James M. Christie Safety & Health Professional Award
- •2010 NSSGA Berry Wendt Award (Safety & Health)
- •2010 Outstanding Contribution to Mine Safety and Health, International Society of Mine Safety Professionals
- •2010 Sentinels of Safety Mine Safety and Health Administration (MSHA)
- •2010 National Ready Mixed Concrete Association Excellence in Safety Award – Gold, Silver and Bronze Levels
- •2009 NSSGA Safety Excellence First, Second and Third Place Awards

LAND RECLAMATION



WE ARE COMMITTED TO RESPONSIBLE STEWARDSHIP OF THE LAND.

- •A former quarry operation, the Rank Island project preserved ponds, wetlands and riparian along the San Joaquin River in Fresno County, California
- •2011 Award for Excellence in Reclamation from State of California's Department of Conservation, Office of Mine Reclamation
- •300-acre project site attracts and provides food, water, habitat and open space for over 175 species of wildlife including over 136 species of birds





WILDLIFE HABITAT ENHANCEMENT

Developing wildlife habitat buffer lands around our facilities has been an important environmental program for Vulcan. We now have 43 certified wildlife habitats at sites across North America, making us the second largest company in the United States with certified habitats and third globally.



ENVIRONMENTAL STEWARDSHIP AWARDS & RECOGNITIONS

We are proud of our awards for environmental programs.

- •2013 Energy Showcase Award San Diego Gas & Electric (California)
- •2012 NSSGA Environmental Excellence Award Gold, Silver and Bronze Levels
- 2012 NSSGA Gold Environmental Excellence Award
- •2012 NSSGA Silver Environmental Excellence Award
- •2012 NSSGA Bronze Environmental Excellence Award
- •2012 VTCA-DMM Reclamation Award Virginia Transportation Construction Alliance
- •2011 NSSGA Environmental Excellence Award Gold, Silver and Bronze Levels
- •2011 Award for Excellence in Reclamation California Department of Conservation, Office of Mine Reclamation (OMR)
- •2010 NSSGA Environmental Excellence Award Gold, Silver and Bronze Levels
- •2010 Corporate Sustainability Award Industrial Environmental Association
- •2010 Solid Waste Reduction Award, Irwindale, CA Chamber of Commerce
- •2010 National Ready-Mixed Concrete Association Green-Star Certification
- •2009 NSSGA Gold Environmental Excellence Award

SOCIAL RESPONSIBILITY



We take pride in being a trusted corporate neighbor by engaging in open dialogue about our operations and by being responsible partners in the growing communities we serve.

COMMUNITY OUTREACH







- •Our community involvement includes support for community and civic organizations.
- •We provide financial support and take an active part in many public and charitable projects.
- •We encourage and provide support to our employees who participate in local public service activities.

COMMUNITY RELATIONS PROGRAMS

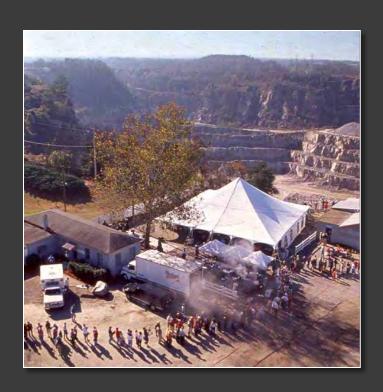


In collaboration with the Mexican National Institute of Archaeology and History, we preserved Mayan ruins discovered on our Calica (Mexico) property when we began operations in the 1980s.



Vulcan employees and their families participated in the annual California Coastal Clean-Up Day volunteering to collect trash along San Diego area beaches.

OPEN HOUSES





Fostering long-term relationships with our neighbors requires us to be active participants in the community. One way is through open houses at our facilities to welcome our neighbors in and let them learn more about us.

EDUCATION



- 286 adopt-a-school partnerships
- Excellence-based college scholarships nationwide
- Internships and mentoring programs
- Job Shadow
- Matching gifts program
- Vulcan's Foundation support
- School Tours







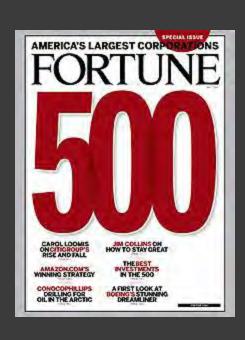
These partnerships provide schools with much-needed resources. They provide us with an opportunity to teach young people about the free enterprise system, the benefits our industry provides to society and to enhance our image in the community.

COMMUNITY RELATIONS AWARDS & RECOGNITIONS

We are proud of our awards for community relations programs and activities.

- 2013 NSSGA Grassroots Coordinator of the Year
- 2012 NSSGA Excellence in Community Relations Award Silver and Bronze Levels
- 2012 VTCA Community Excellence Virginia Transportation Construction Alliance
- 2011 NSSGA Excellence in Community Relations Award Gold, Silver and Bronze Levels
- 2011 VTCA Community Excellence Virginia Transportation Construction Alliance (VTCA)
- 2011 Community Involvement Finalist National Asphalt Pavement Association
- 2011 Fairfax County, VA Business Partnership Award
- 2010 NSSGA Excellence in Community Relations Award Gold, Silver and Bronze Levels
- 2010 National Stars of Excellence 2 Stars Award
- 2010 Business of the Year Award City of Irwindale, CA and Irwindale Chambers of Commerce
- 2010 Excellence in Manufacturing Corona, CA Chamber of Commerce

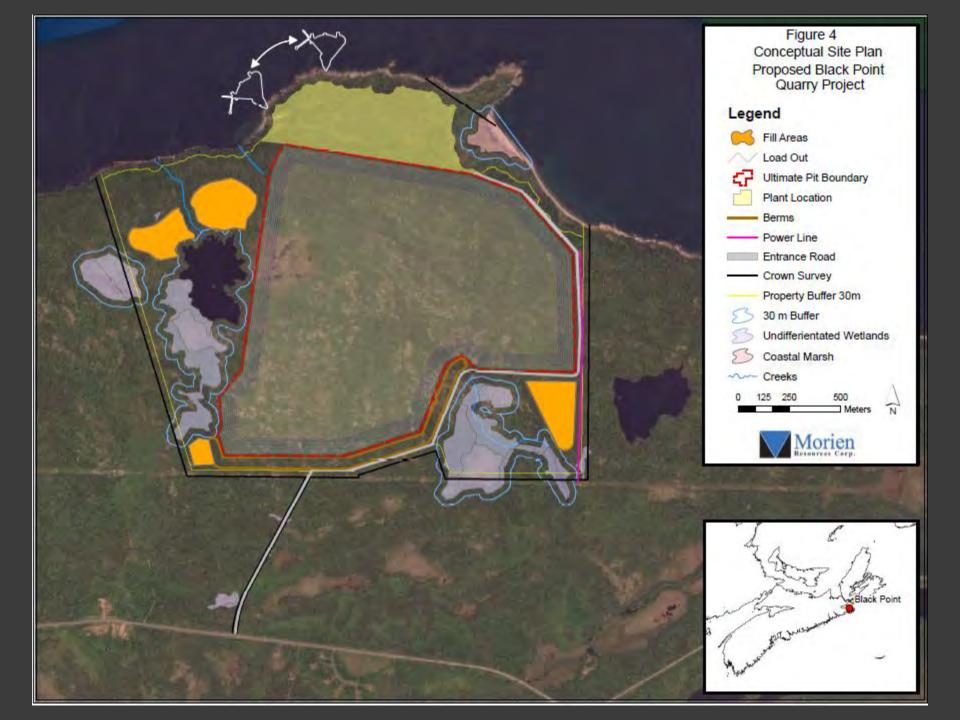
AWARDS & RECOGNITIONS

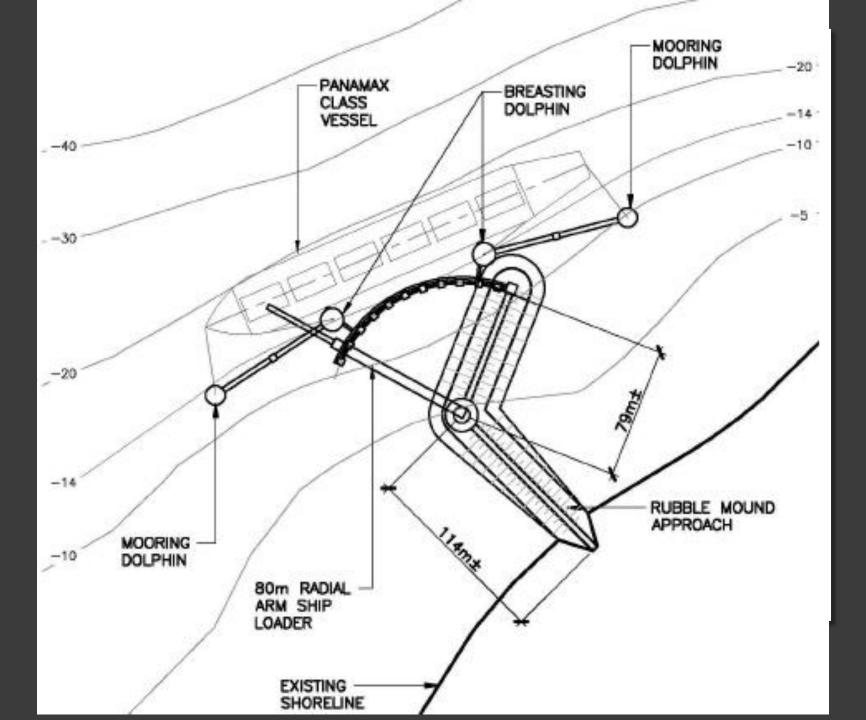


Fortune's World's Most Admired Companies

*Top 10 in Social Responsibility *twice* in last decade

*Top 10 for Use of Corporate Assets and Long-Term Investment







TIMELINE (PRELIMINARY)

February 28, 2014 | File Project Description

May 1, 2014 Posting of the Notice of Commencement

September 1, 2014 Environmental Baseline Studies (completion)

November 1, 2014 File Environmental Impact Statement (EIS)

September 1, 2015 Environmental Assessment Approval

> 2016-2017 Permitting, Market Evaluation and Equipment Acquisition

April 2018 - April 2021 | Site Preparation and Construction

May 2021 | Commence Operations

2070 + Decommissioning and Reclamation

At Vulcan Materials Company, our employees are committed to conducting our business in an environmentally, socially and economically responsible manner.





Attachment 4 – Proponent Outreach Events

Black Point Quarry Project Guysborough County, NS SLR Project No.: 210.05913.00000

Appendix M Black Point Quarry Outreach Events

This list does not include most meetings with regulatory agencies, except when they related to citizen outreach

This list does not include	most meetings with regula	tory agencies, except whe	en they related to citizen outreach		ı
Outreach Event	Date	Location	External Particpants	Proponent Participants	Subject
Meetings	2008-2011	Guysborough	Municipal Representatives	M. Davies	Land Transfer
Meeting	21-Jul-11	Store near site	Four fishermen w/ licences in the Project area	M. Davies	Project Initiation
Presentations	12-Oct-11	Canso and Guysborough High Schools	50-75 students and teachers	M. Davies	Project Initiation
Meeting	21-Nov-11	Membertou	кмк	M. Davies	Project Initiation
Telephone Call	4-Jan-12	NA	Corey Leblanc, Reporter w/ Antigonish Casket	M. Davies	Project Initiation
Telephone Call	4-Jan-12	NA	Brent Lombardi (area resident)	M. Davies	Project Initiation
Meetings	Feb 2012-Oct 2013	Guysborough	Municipal Representatives	M. MacDonald	Land Transfer
Meetings	Jan 2013-Aug 2013	Guysborough	Municipal Representatives	M. MacDonald	Land Lease for Quarry
Presentation	13-Mar-13	Guysborough	Municipal Representatives	M. MacDonald	Project Update
Meeting	9-Oct-13	Guysborough	Municipal Representatives	M. MacDonald	Land Expropriation
Site Visits	15, 16-Apr-2013	Guysborough	Municipal Representatives	M. MacDonald	Project Overview
Site Visits	23, 24-Sept-2013	Guysborough	Municipal Representatives + Fisherman B. Hensbee	M. MacDonald	Project Overview
Meeting	18-Feb-14	Halifax	Premier S. MacNeil; MLA Lloyd Hines	M. MacDonald/F. Lieth	Project Introduction
Meeting	25-Feb-14	Halifax	L. Jonart, NS Off. of Aboriginal Affairs	M. MacDonald/F. Lieth	Project Introduction
Telephone Calls	11-Feb-14; 24-Feb-14; 26- Feb-14;27-Feb-14	NA	Twila Gaudet, KMK	M. MacDonald	To fix meeting date
Telephone Calls	28-Feb-14	NA	Ginny Boudreau, Guys. Co.	M. MacDonald	Project Status Update
Email	4-Mar-14	NA	Inshore Fish. Assoc. Beata Dera, OAA	M. MacDonald	Information Exchange
Meeting	11-Mar-14	Halifax	Jennifer MacGillivary, Impacts and	M. MacDonald/F. Lieth	Information Exchange
			Benefits Officer, KMKNO	•	
Email and Letter	11-Mar-14	NA	Barry Carroll, CAO for MODG Chief Bob Gloade KMK Benefits	M. MacDonald	Project Update
Email and Telephone Calls	00-April-14	NA	Committee Chair	M. MacDonald/C. Milley	Project Presentation
Email	2 and 3-April 2014	NA	M. Savard (CEAA)	Russell Dmytriw	Public and Agency Commer to Project Description
Meeting	8-Apr-14	Guys. Co. Inshore Fish. Assoc. Office, Canso	Ginny Boudreau, Manager, Guys. Co. Inshore Fish. Assoc.	M. MacDonald	Introductions
Meetings	9-Apr-14	Various locations	Local business owners/operators; Dave Hanham, Gabi Krause, Last Port Motel	M. MacDonald	Introductions
Meeting	9-Apr-14	Peas Brook, Guysborough Co	Principal of Canso P-12 School	M. MacDonald	Interactions with student
Emails and Telephone Calls	March-April	NA	D. Jamieson, B. George, G. MacDonald, B. Carroll	M. MacDonald	Open House Planning
Open House	22-Apr-14	Chedabucto Fire Hall	126 people attended, based on sign in sheet	Vulcan and Morien Project Teams, R. Dmytriw, S. Lewis	Project Introduction and Q
Meeting	23-Apr-14	NSE Office Port Hawkesbury	Lorne MacNeil, Dave Fougere, Dave Shea, Sean Gillis (all NSE)	F. Lieth, R. Hall, CJ Spainhour, C. Ridgway, J. DeCinque, R. Dmytriw, M. MacDonald	Provincial Permits and Discharges
Meeting	23-Apr-14	DFO Office, BIO, Dartmouth	E. Parker G. Herbert, Tanya Koropatnick (all DFO)	F. Lieth, R. Hall, CJ Spainhour, C. Ridgway, J. DeCinque, R. Dmytriw, M. MacDonald	Fisheries Act Permits, wor completed to date, information sources and consultation with fishers
Meeting	7-May-14	Truro	Chief Bob Gloade (Millbrook FN), Terry French (Dir. Commercial Operations)	F. Leith, C. Ridgway, D. Brisco, C. Milley	Introduction to the projec introduced to Paq'tnkek Ba Councillor Kerry Prosper
Telephone Call	2-May-14	NA	Donald Dixon, International Union of Operating Engineers	F. Lieth	Project Introduction & timin Use of Union Workers
Email	5-May-14	NA	Michael Hendsbee	D. Brisco	Project update
Email	21-May-14	NA	Jacob Cook, With a Little Help Society (WALHS)	C. Ridgway	Sponsorship Request
Meeting	27-May-14	Halifax	T. Gaudet, M. Nevin – KMKNO (KMK Negotiation Office, Mi'kmaq Rights Initiative); M. Savard (CEAN); B. Cougle (CEAA, Sr. Advisor Aboriginal Affairs); H. MacPhail (NSE, EA Branch); B. Dera (NS Office of Aboriginal Affairs)	R. Hall, F. Lieth, C. Ridgeway, CJ Spainhour, R. Dmytriw, M. MacDonald, C. Milley	Roles of the Proponent a government Proponent's engagement with KMK moving forwar Draft EIS guidelines
Meeting	28-May-14	Guysborough	G. MacDonald, Dir. Economic Development, MODG	F. Lieth, M. MacDonald, CJ Spainhour, R. Dmytriw (A. Roach, C. Ridgway by phone)	Project Status Update

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Meeting	29-May-14	Guys. Co. Inshore Fish. Assoc. Office, Canso	Ginny Boudreau, Guys. Co. Inshore Fish. Assoc.	F. Lieth, M. MacDonald, CJ Spainhour, R. Dmytriw	Fishing Activity and Potential Project Effects on Fisheries
Website Post	6-Jun-14	MODG Website	Various	D. Brisco	Project Status
Telephone Call	12-Jun-14	NA	M. Nevin, KMK	R. Dmytriw	Invitation to Site Visit
Email	12-Jun-14	NA	J. Walsh, CMM	R. Dmytriw	Site Visit / Project Info
Email	16-Jun-14	NA	Ginny Boudreau, Guys. Co. Inshore Fish. Assoc.	R. Dmytriw	Request to meet with Fishermen
Meeting	17-Jun-14	Shubenacadie	Jennifer Copage, Consultation Coordinator, James Michael, Barrister and Solicitor, Nathan Sack, Dir Operations, Shubenacadie Band	C. Ridgway, CJ Spainhour, C. Milley	Expectations with respect to consultation & engagement
Radio Interview	18-Jun-14	NA	NA	J. Budreski with V. Pitts from MODG	Informed listeners the expropriation has been ongoing for a number of years with many opportunities for comment; explained the EA is just beginning, explained construction has not begun
Email	19-Jun-14	NA	Jennifer Copage, Consultation Coordinator, Shubenacadie Band	C. Ridway	Additonal company information
Meeting (on Site)	18-Jun-14	Black Point Quarry	H. MacPhail, E. Parker, B. Cougle, J. Walsh, M. Nevin, S. Gillis	C. Ridgway, CJ Spainhour, R. Dmytriw, C. Milley, J. Budreski	Site Visit
Emails	20-Jun-14	NA	J. Walsh, CMM; M. Nevin, KMK	R. Dmytriw	Follow up to Site Visit
Emails	1-Jul-14	NA	Local residents C. Cosgrove, MJ Taylor, D. Harnish, D. Hochman	A. Roach	CLC
Fact Sheet (mail out)	7-Jul-14	NA	Guysborough Co. residents	S. Lewis	Project Introduction
Presentation	10-Jul-14	Strait of Canso Superport Days, Dundee	120 participants	F. Lieth, M. MacDonald	Project Status Update
Meeting	16-Jul-14	Half Island Cove	David Murphy	M. MacDonald; R. Dmytriw	Project Status Update
Meeting	16-Jul-14	Half Island Cove	Jean Greencorn	M. MacDonald; R. Dmytriw	Project Status Update
Meeting	16-Jul-14	Half Island Cove	Errol and Donna Grigor	M. MacDonald; R. Dmytriw / R. Dmytriw July18	Project Status Update
Meeting	16-Jul-14	Half Island Cove	Gloria and Darrel David	M. MacDonald; R. Dmytriw	Project Status Update
Meeting	16-Jul-14	Half Island Cove	Eldon O'Leary	M. MacDonald; R. Dmytriw	Project Status Update
Meeting	16-Jul-14	Phillips Harbour	Jerry Creamer	M. MacDonald; R. Dmytriw	Project Status Update
Meeting	16-Jul-14	Fox Island Main	Pat Murphy	M. MacDonald; R. Dmytriw	Project Status Update
Meeting	16-Jul-14	Fox Island Main	Paula Richard	M. MacDonald; R. Dmytriw	Project Status Update
Meeting	16-Jul-14	Fox Island Main	Wes and Jeanesta Moser	M. MacDonald; R. Dmytriw	Project Status Update
Meeting	16-Jul-14	Upper Fox Island	Gabi and Holger Krause	M. MacDonald; R. Dmytriw	Project Status Update
Meeting	16-Jul-14	Upper Fox Island	Gerhard Vorauer and Barbara Brauneis	M. MacDonald; R. Dmytriw	Project Status Update
Meeting	16-Jul-14	Upper Fox Island	Odessa Snow	M. MacDonald; R. Dmytriw	Project Status Update
Meeting	17-Jul-14	Fox Island Main	Dorian Harnish	M. MacDonald; R. Dmytriw	Project Status Update
Meeting	17-Jul-14	Fox Island Main	Trudi Loomis	M. MacDonald; R. Dmytriw	Project Status Update
Meeting	17-Jul-14	Canso	Fishermen: Kenny Snow, Alan Newel, Bob Anderson, Tom Anderson, Steve Mead, Billy Bond, Basil Dobson,	M. MacDonald; R. Dmytriw	Project Status Update
Meeting	18-Jul-14	Queensport	Ben Hensbee, Dave Murphy, R.D, MM, Allan Hensbee, Thane Jameson	M. MacDonald; R. Dmytriw	Project Status Update
Meeting	17-Jull-14	Fox Island Main	Ann Marie Rhynold, Seabreeze Campground	R. Dmytriw, T. Bachiu	Project Status Update
Email	18-Jul-14	NA	Trudi Loomis	M. MacDonald	Vulcan Community Relations

Email					
	18-Jul-14	NA	Trudi Loomis	M. MacDonald	Vulcan Community Relations
Newsletter	30-Jul-14	NA	Project mailing list / Insert to Guysborough Journal	S. Lewis	Summer Newsletter
FAQ Document	30-Jul-14	NA	Posted to Morien website	S. Lewis	Frequently Asked Questions
Email	5-Aug-14	NA	Trudi Loomis	R. Dmytriw	Site Workers
Meeting	11-Aug-14	Halifax	I. Thompson, B. Howse, C. McIlveen (Chronicle Herald Editorial Board)	D. Donaldson, J. Budreski, M. MacDonald, A. Roach	Project Introduction
Meeting	11-Aug-14	Indian Brook	J. Copage, Chief R. Copage, I. Knockwood, J. MacDonald, J. Martin, O. Marr (Shubenacadie Band)	D. Donaldson, F. Lieth, M. MacDonald, A. Roach, C. Ridgway, C. Milley	Project Introduction / Q&A
Meeting (on Site)	12-Aug-14	Black Point Quarry	Jennifer Copage, lan Knockwood, Jason MacDonald, Shubenacadie Band	F. Lieth, D. Brisco, Chris Milley, Chris Ridgway	Site location, layout and environment
Meeting	12-Aug-14	Port Hawkesbury	John Pettipas, Pettispas Market, Aulds Cove	D. Donaldson, J. Budreski, M. MacDonald, A. Roach	Project Progress
CLC Meeting	12-Aug-14	Queensport Fire Hall	C. Cosgrove, MJ Taylor, Ben Hendsbee, Dorian Harnish, Donna Hochman, G. MacDonald, B. George + Ed Parker (DFO) + Ian Knockwood, Jason MacDonald (Shubenacadie Band)	F. Lieth, A. Roach, D. Donaldson, J. Budreski, D. Brisco, M. MacDonald	Subjects of interest to the CLC members
Telephone Call / Email	12-Aug-14	NA	Grail Sangster, Executive Director Guysborough County Adult Learning Centre	D. Brisco	Response to request for information re: CLC
Meeting	13-Aug-14	GCIFA Offices, Canso, NS	Garth Meade, Jim Meade, Fishermen	M. MacDonald, A. Roach, D. Donaldson	Project Effects to Fishing
Meeting	13-Aug-14	Millbrook	J. MacGillivary, Impacts and Benefits Officer, KMKNO	F. Lieth, D. Brisco, Chris Milley, Chris Ridgway	KMK Benefits/Update/Q&A
Telephone Call	14-Aug-14	NA	M. Nevin, KMK	R. Dmytriw	Various
Email	14-Aug-14	NA	Chief Copage, J. Copage. R. Copgage	A. Roach	Project Status
Meeting	13-Aug-14	Guysborough	Mary Jurcina Taylor	A. Roach, D. Donaldson	CLC Meeting Effectiveness
Meeting Email	13-Aug-14 29-Aug-14	Guysborough NA	Mary Jurcina Taylor All CLC members	A. Roach, D. Donaldson A. Roach	CLC Meeting Effectiveness CLC Meeting Minutes
Email	29-Aug-14	NA	All CLC members G. MacDonald, Dir. Economic Development, MODG; Barry	A. Roach C. Ridgway, R. Hall C. Milley	CLC Meeting Minutes
Email Meeting	29-Aug-14 10-Sep-14	NA Guysborough	All CLC members G. MacDonald, Dir. Economic Development, MODG; Barry Carroll, Councillor	A. Roach C. Ridgway, R. Hall C. Milley M. MacDonald, D. Brisco, C.	CLC Meeting Minutes Project Status
Email Meeting Invitations	29-Aug-14 10-Sep-14 July to Sept 2014	NA Guysborough NA	All CLC members G. MacDonald, Dir. Economic Development, MODG; Barry Carroll, Councillor KMK	A. Roach C. Ridgway, R. Hall C. Milley	CLC Meeting Minutes Project Status Project Status, Benefits
Email Meeting Invitations Meeting	29-Aug-14 10-Sep-14 July to Sept 2014 10-Sep-14	NA Guysborough NA Truro	All CLC members G. MacDonald, Dir. Economic Development, MODG; Barry Carroll, Councillor KMK KMK	A. Roach C. Ridgway, R. Hall C. Milley M. MacDonald, D. Brisco, C. Milley, F. Leith	CLC Meeting Minutes Project Status Project Status, Benefits Benefits Committee
Email Meeting Invitations Meeting Meeting	29-Aug-14 10-Sep-14 July to Sept 2014 10-Sep-14	NA Guysborough NA Truro Upper Fox Island	All CLC members G. MacDonald, Dir. Economic Development, MODG; Barry Carroll, Councillor KMK KMK Gabi and Holger Krause	A. Roach C. Ridgway, R. Hall C. Milley M. MacDonald, D. Brisco, C. Milley, F. Leith C. Ridgway	CLC Meeting Minutes Project Status Project Status, Benefits Benefits Committee Project Status
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Email Meeting Invitations Meeting Meeting Meeting Meeting Meeting Telephone Call Telephone Call CLC Meeting Presentation Presentation Presentation Presentation	29-Aug-14 10-Sep-14 10-Sep-14 10-Sep-14 10-Sep-14 11-Sep-14 11-Sep-14 11-Sep-14 11-Sep-14 16-Sep-14 16-Oct-14 16-Oct-14 16-Oct-14	NA Guysborough NA Truro Upper Fox Island Half Island Cove Guysborough Guysborough NA NA NA Queensport Fanning Acadamy Fanning Academy Gusborough Academy Gusborough Academy	All CLC members G. MacDonald, Dir. Economic Development, MODG; Barry Carroll, Councillor KMK KMK Gabi and Holger Krause Dave Hanhan Dean Jamieson, Bruce, Peter Staff, Guysborough Pharmacy Gary Cleary, Director, Guysborough Waste Management Facility Ed MacDonald, Edmar Engineering Inc, P.Eng Valerie Bowers, Executive Director, Mi'kmaq Employment/Training Secretariat CLC Members 4th Graders and Teachers High School Students Middle School Students Middle School Students	A. Roach C. Ridgway, R. Hall C. Milley M. MacDonald, D. Brisco, C. Milley, F. Leith C. Ridgway C. Ridway C. Ridway C. Ridway C. Ridway C. Ridway F. Lieth, M. MacDonald, R. Dmytriw F. Lieth, C. Ridgeway	Project Status Project Status Project Status, Benefits Benefits Committee Project Status Project Status Project Status Project Status Project Status Project Status Project Status Project Status Vastewater Treatment Methods Training requirements for work at Black Point Various, Presentation re: Ground and Surface Water Presentation re: rocks and minerals Future Job Opportunities Presentation re: rocks and minerals Future Job Opportunities
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